COST BENEFIT ANALYSIS

INTRODUCTION

The idea of this guide is to provide the basics steps to conduct a Cost Benefit Analysis (CBA) or to modify an existing one. It is assumed that the user is familiar with the terms described here.

IDEAL WORKFLOW

In the following figure we describe an ideal workflow to use the SDSS, and in this guide we will describe the basic steps to conduct cost-benefit analysis (CBA) and the required data and preconditions from other modules in order to use the CBA module correctly.

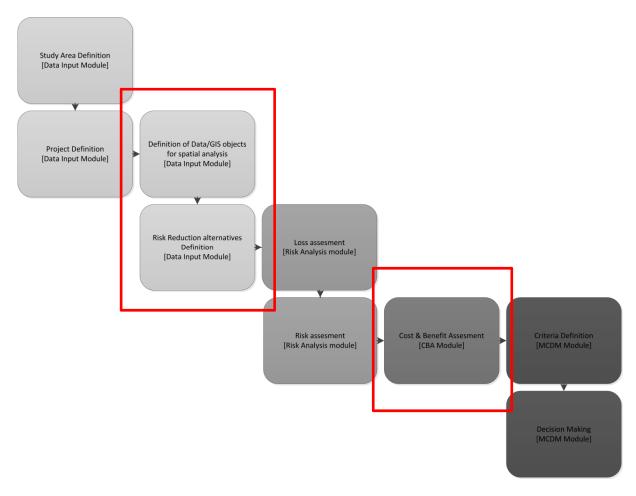


Figure 1 workflow in the SDSS

MANAGING CBA FOR A GIVEN STUDY AREA AND PROJECT

From the menu, press "Conduct Cost Benefit analysis" and the following screen will be displayed:

tudy Area:	demo	*		
roject:	alternative and scenario	~		
CBA Na	me	Edit	Delete	Visualize
1 CBA002	234test	۵	9	۲
2 CBADe	mo00001	۵	0	۲
3 CBA00	i	٠	0	3
4 CB0001	IETRICS	<u>و</u>	0	3
5 CBA000	0XXX	(2)	0	3

Figure 2 list of CBA calculations

There are two comboxes, the first one allows you to choose the study area and then the second one a project within the selected study area. First, the user has to select the study area and the project for which a CBA should be conducted or edited.

Once you select these two items, the list will be populated with the currently existing CBA records conducted before for the combination of Study Area/Project. Then you can open an existing one by clicking on the "*Edit*" icon:

study	/ Area:	demo	~		
roje	ct:	alternative and scenario	×		
	CBA Name	r	Edit	Delete	Visualize
1	CBA00234	test	0	0	٠
2	CBADemo	00001	0	0	3
3	CBA005		0	0	3
4	CB000MET	RICS	0	0	۲
5	CBA0000X	xx	0	0	3

Figure 3 edit existing CBA calculations

You can also delete previously created CBA records by clicking on the delete icon displayed on the record.

Working with the CBA module is an iterative process, because we can have several alternatives plus several scenarios of change, so is better to asses one by one at time and progressively store the results.

DEFINING ALTERNATIVES – GENERAL CONSIDERATIONS

Some information defined in the selected Alternative will be used in while conducting a Cost & Benefit analysis and is important to define it correctly. These are described as follows:

ne:	engineering solutions Damn basin									
word:	Dam	n basin								
escription: Construction of new basin/da				the noche	ra area					
ad PDF File:	Selec	t a file		Browse						
ad Shape Fil	e: Sele	t a file		Browse						
mative Type	Strue	Structural								
nauve Type										
t Year: ime:	015	\$								
t Year: ime: in benefits	015		ent period:							
t Year: ime: in benefits	015 0 Il be lefit	* *	ent period:							
t Year: ime: in benefits :: v incrementa	015 0 Il benefit	* *	ent period:							
t Year: ime: in benefits :: v incrementa urrent situati	015 0 Il benefit	* *	ant period:							
t Year: ime: im benefits :: w incrementa urrent situati	015 0 Il benefit	* *	ent period:		End Year	Recurren	Qty	Cost/Unit	Total Cost	Delete
t Year: ime: In benefits It v incrementa Irrent situati	015 0 Il benefit	during investme	ent period:		End Year	Recurren	Oty	Cost/Unit	Total Cost	Delete
t Year: ime: In benefits It v incrementa Irrent situati	ation	during investme			End Year 3	Recurren R	Qty 1	Cost/Unit 400000.0	Total Cost 400000	Delete
t Year: ime: en benefits :: w incrementa urrent situati Cost Inform Add Cost Item 1 Construct	l 015 0 l benefit on: ation	during investme		Start Yea					and the second second	Delete

Figure 4 information from the Alternative used for CBA

The costs are defined in the alternative and these are loaded in the CBA matrix. Typically the costs refer to the cost of build/implement the alternative and other direct and indirect costs such as construction and maintenance. Also the user can define other costs, which are an indirect consequence of the implementation of the measure like reduction of the tax income, law suits against the government among other side impacts in case of a relocation alternative for example.

For each alternative of mitigation the following information should be entered in order to be properly loaded in the CBA module:

- a) Start year: the start year of the construction or implementation of the alternative.
- b) Lifetime: the time span in which the risk reduction alternative is effective.
- c) When the benefits start: From which year we can start to accrue the full benefits of the measure, in general this is when the measure is in place.
- d) Allow have incremental benefits: With this option the user can specify an incremental amount of the expected risk reduction to be accrued, even if the measure is not completed or fully implemented.
- e) **If the alternative is the current situation**: in that case all above described fields are omitted because there is not risk mitigation.

	emo Map Comparison	Alternative - engineering solutions								
Name:	engineering solutions									
Keyword:	Damn basin									
Description:	Construction of new ba	sin/dam in the noceera area								
Upload PDF File:	Select a file	Browse								
Upload Shape File:	select a file	Browse								
Alternative Type:	Structural	*								
Start Year:	2015									
Lifetime:	10									
When benefits start:	2 0									
Allow incremental I	benefit during investment	t period:								
Is current situation	n: E									
Is current situation	n: 🗉									
Is current situation	n: 🖪									
2.00	n: E	Sub Type	Start	ear End Year	Recurrent	Qty	Cost/Unit		Total Cost	Delete
🕒 Add Cost	End	Sub Type Building & Work Force costs	Start 1	ear End Year	Recurrent R	Qty 1	Cost/Unit 400000.0		Total Cost 400000	Delete
Add Cost Item	lon.									
Add Cost Item 1 Constructio	ion									
Add Cost Item 1 Constructio	ion					1		venefit		
Add Cost Item Constructio Addtonal Ber Addtonal Ber Addtonal Construction	ion enefits onal Benefit		1	3	R	1	400000.0	verefit		0
Add Cost Item 1 Constructio Add Addbor Desc	ion enetia		1	3 end Year	R	1	400000.0 Yearly	enelit		Gelete
Add Cost Rem 1 Constructio Add Additional Ber Add Addition Desc 1 Increase in	ion enetica onal Benefit in Agriculture		1	3 end Year	R	1	400000.0 Yearly	erelt.		Gelete
Add Cost Item 1 Construction Add Addonal Ber Add Addona Deac 1 Increase in • Hazard Updat	ton ton anetita onal Benefit an Agriculture alde Stak Update		1	3 end Year	R	1	400000.0 Yearly	erelt		Gelete

Figure 5 defining cost and benifit items

Then for each cost item, the user has to define the following:

- a) Item: The main description of the item in question (i.e. Dam. dike, basin, etc.)
- b) **SubType**: A sub-classification is possible, the user can indicate a subtype (i.e. : Labor, Materials, Expropriations of land, etc.)
- c) Start Year: Start year in which the cost is accrued.
- d) End Year: End year or end of the period of the cost.
- e) **Recurrent**: This indicates whether the cost is seen as a whole investment amount for the specified period and then is divided by the number of years of the defined period or if it is a recurrent amount per year for the period of validity of the cost.
- f) **Quantity**: The number of the same elements to be taken into account.
- g) Unit cost: the unitary cost per item
- h) Total Cost: is auto-calculated by taking the unit cost and the quantity.

With this same idea the user can define additional benefits which are the consequence of the implementation of the risk reduction alternative.

CREATING/EDITING A CBA ANALYSIS

The precondition of the module is to have some risk analysis already done for the study area an project selected in the previous step, for both the situation as business as usual (a.k.a. current situation) and the situation with risk mitigation (an alternative to reduce the risk in place). Otherwise you cannot conduct the CBA completely if there is no data.

Once the user has chosen whether to edit or create a new CBA Analysis, the following screen will be displayed in the working area of the application:

Start Year:	2015	Number of	Years: 60								
elect Risk Analysis:	test3			*							
tisk Reduction Iternative:	relocation			× 💿							
icenario:	engineering			Load Cost	Load Cost/Risk data						
Description	ecological si relocation	olutions		.7	2018	2019	2020	2021	2022	2023	2024
Benefits	Kananan Selaman ang	_									
AAL (current situatio	n) 🤤	0.00	0.00	0.00	698560.06	698560.06	698560.06	698560.06	698560.06	698560.06	698560.06
AAL (Alternative)	0	0.00	0.00	0.00	942702.23	942702.23	942702.23	942702.23	942702.23	942702.23	942702.23
Risk Reduction	0	0.00	0.00	0.00	0.00	0.00	-244142.17	-244142.17	-244142.17	-244142.17	-244142.13
E Costs											
Maintenance	0	0.00	0.00	0.00	-12000.00	-12000.00	-12000.00	-12000.00	-12000.00	0.00	0.00
Construction	0	-368994.00	-368994.00	-368994.00	-368994.00	-368994.00	-368994.00	-368994.00	0.00	0.00	0.00
Incremental Benefits		-368994.00	-368994.00	-368994.00	-380994.00	-380994.00	-625136.17	-625136.17	-256142.17	-244142.17	-244142.17

Figure 6 the CBA analysis screen

Description of the controls of the above screen:

- **Start Year:** Defines the start year of the analysis
- Number of years: Defines the duration of the analysis.
- **Risk analysis Combo:** Displays the available risk analyses done for the combination of Study Area and Project.
- **Risk reduction alternative combo:** based on the selected risk analysis, only the alternatives for which the risk has been calculated are loaded.
- **Scenario Combo:** based on the selected risk analysis, only the scenarios that were used for calculating the risk are loaded.
- **Load Cost/Risk data:** Loads the data from the risk module for the selected combination of risk analysis, Scenario and alternative.
- **Visualize alternative:** when pressed it displays a popup window with the data of the alternative, the user can add additional costs and additional benefits.

The idea of the workflow is to start working with a given risk analysis and for each alternative and scenario load the risk values into the CBA matrix and add all the relevant additional or collateral costs & benefits:

itart Year:	2016	Number of	Years: 40										
Select Risk Analysis:	test3			~									
Risk Reduction	ecological	solutions		× 3									
	Most realis	tic		✓ Load Cost	Load Cost/Risk data								
Description		2016	2017	2018	2019	2020	2021	2022	2023	2024			
Benefits													
AAL (current situatio	n) 🤤	0.00	0.00	0.00	0.00	0.00	0.00	666549.16	666549.16	666549,16			
AAL (Alternative)	0	0.00	0.00	0.00	0.00	0.00	0.00	254631.02	254631.02	254631.02			
Risk Reduction	0	0.00	0.00	0.00	0.00	0.00	0.00	411918.14	411918.14	411918.14			
E Costs													
Maintenance	0	0.00	0.00	0.00	-291352.00	-291352.00	0.00	0.00	0.00	0.00			
Construction	0	-538644.00	-538644.00	-538644.00	-538644,00	-538644.00	-538644.00	-538644.00	-538644,00	-538644.00			
Incremental Benefits		-538644.00	-538644.00	-538644.00	-829996.00	-829996.00	-538644.00	-126725.86	-126725.86	-126725.86			

Figure 7 the CBA matrix

In the green upper part of the matrix the benefits are listed. In the bottom red part the costs are listed. And for each time we change the scenario and the selected alternative, the matrix will be filtered, and we can edit and modify the values like a spreadsheet. You can also add additional costs, additional benefits whether in the alternative definition and also by pressing the add item button at the bottom:

Add Cost/Benefit		×
Select item type:	Cost	*
Description:	Maintenance dam	
Amount:	23000	EUR
Apply item for a	determined period	
Select Start year:		~
Select End Year:		~
	Save	Cancel

Figure 8 adding additional costs & benefits

You can decide to add the specific Cost or Benefit for a defined time span by checking the option *"Apply item for a determined period"*

	×
Cost	~
Maintenance dam	
23000	EUR
determined period	
2020	*
2025	¥
Save	Cancel
9	Maintenance dam 23000 a determined period 2020 2025

Figure 9	applying	item for	a defined	time span
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Start Year:	2016	Number	of Years: 40					
Select Risk Analysis:	test3		110	~				
Risk Reduction alternative:	ecological s	olutions		*	۲			
Scenario:	Most realist	ic		*	Load Co	ost/Risk data		
Description		2027	2028	2029		2030	2031	2032
Benefits								
AAL (current situatio	n) 🥥	566549.16	666549.16	66654	19.16	814884.88	814884.88	814884.88
AAL (Alternative)	0	254631.02	254631.02	25463	31.02	440336.85	440336.85	440336.85
Risk Reduction	0	111918.14	411918.14	4119	18.14	374548.03	374548.03	374548.03
∃ Costs								
Maintenance	9	0.00	0.00	0.00		0.00	0.00	0.00
Construction	0	0.00	0.00	0.00		0.00	0.00	0.00
		111918.14	411918.14		18.14	374548.03	374548.03	374548.03

Figure 10 the CBA matrix

When the risk values change in the future, the new values will be displayed with a different colour. The same happens with the custom items added to the matrix.

Saving the results

The user can see the intermediate results by clicking the button named "*Results & Calculation*". Here the user can choose an economic metric to see the behaviour of all alternatives trough the different defined scenarios:

lame of the analysis:	CBA005	Interest	Rate: 1.45		
Calculation & Results		~			
Alternative	No scenario	Business as usual	Risk informed pla	nr Most realistic	
engineering solutions					
ecological solutions					
relocation					

Figure 11 saving a CBA analysis

The user chooses one option from the combo named "Economic Metric" and then the system conducts the calculation of such metric:

me of the analysis:	CBA005	CBA005		1.45		
Calculation & Result	s	~	•			
Alternative	No scenario	o Busines	s as usual Risk	informed planr	Most realistic	
engineering solution	s 9577051.4	3 201277	83.40 0		11926420.08	
ecological solutions	4030358.2	3 0	0		11130347.74	
relocation	-9207787.0	-918535	51.88 0		-9004812.59	
relocation	520770710				500 1012105	

Figure 12 applying the economic metric

Then from here the user can save the Analysis either as a new one or an existing one.

CBA AND MCDM

Each time you save the CBA the values of the calculated metrics these are exported to the MCDM. All the metrics can be used as an economic indicator in the MCDM. The CBA module basically saves them in the Indicator table.

APPENDIX 1 – CBA METRICS

The current supported economic metrics are the following:

- 1. Net Present Value (NPV)
- 2. Benefit-Cost Ratio (BCR)
- 3. Internal Rate of Return (IRR)

And these are defined as follows:

$$BCR = \frac{\sum_{t=0}^{t=n} \frac{B_t}{(1+i)^t}}{\sum_{t=0}^{t=n} \frac{C_t}{(1+i)^t}}$$
$$NPV = \sum_{t=0}^{t=n} \frac{B_t - C_t}{(1+i)^t}$$
$$IRR = \mathbf{0} = \sum_{t=0}^{t=n} \frac{B_t - C_t}{(1+i)^t}$$

Where:

t = year ,
i = discount rate,
n = threshold,
B = benefit,
C = cost

In the matrix we show the values without applying discounting; we only apply discounting on the calculation of these metrics.